Q3 FY26

Hon Hai Precision Industry Co., Ltd.

2026 Third Quarter Financial Results

Nov. 12, 2026



3+3+3=∞

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

Safe Harbor Notice

- This document and relevant information herein may contain internal and external forward-looking information and constitute forward-looking statement.
- This document and relevant information may contain certain forward-looking statements. Such forward-looking statement is not actual results but only reflects the Company's estimates and expectations and is subject to inherent risks and uncertainties that could cause actual results to differ materially from such statement.
- Financial numbers in this document contains unaudited and unreviewed information. All information is for reference only.
- Any business outlook or forward-looking statement hereof reflects the Company's estimates and expectations as of now and is subject to change after this date. Unless required by applicable law, the Company undertakes no obligation to update any such information.

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

Table of Contents

1. 3Q26 Financial Results
2. 4Q26 & FY26 Business Outlook
3. FY27 Business Outlook
4. Major Business Development
5. HHTD26 Hon Hai Tech Day
6. Recap of Recent Major Events
7. Q&A

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

Summary

1. **Financial Performance:**
   Improved product mix and operational scale drive strong core earnings growth.
2. **4Q26 & FY26 Business Outlook:**
   Strong QoQ and YoY growth in 4Q26; full-year outlook revised upward.
3. **FY27 Business Outlook:**
   Cautiously optimistic; high double-digit growth in AI racks with market share gains.
4. **Core Strengths:**
   Highly integrated system design and manufacturing services, robust financial strength, comprehensive vertical integration, and ultra-precision machining capabilities.

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

1 3Q26 Financial Results

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

2026 Q3 Financial Statements

1. Consolidated Statements of Income

(NTD in millions)	Q3/26	Q2/26	QoQ	Q3/25	YoY
Revenues	3,015,634	2,525,894	19%	2,058,949	46%
Gross Profit	181,513	154,533	17%	130,757	39%
Operating Income	115,350	94,803	22%	70,536	64%
Total Non-Op. Income and Expenses	3,362	63	5206%	16,357	-79%
Income Before Tax	118,712	94,866	25%	86,893	37%
Income Tax Expense	(27,811)	(24,810)	12%	(20,863)	33%
Profit (Loss) Attributable to Owner of the Parent	77,524	59,974	29%	57,673	34%
Earnings Per Share (NTD)	5.51	4.27	29%	4.15	33%
Gross Profit Margin	6.02%	6.12%	-10 bps	6.35%	-33 bps
Operating Profit Margin	3.83%	3.75%	7 bps	3.43%	40 bps
Net Profit Margin	2.57%	2.37%	20 bps	2.80%	-23 bps
ROE	4.21%	3.41%	80 bps	3.82%	38 bps

Hon Hai Precision

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

2026 Q1-Q3 Financial Statements

Consolidated Statements of Income

(NTD in millions)	2026Q1-Q3	2025Q1-Q3	YoY
Revenues	7,661,062	5,496,733	39%
Gross Profit	467,027	344,834	35%
Operating Income	285,802	173,632	65%
Total Non-Op. Income and Expenses	1,807	37,531	-95%
Income Before Tax	287,610	211,163	36%
Income Tax Expense	(69,697)	(49,762)	40%
Profit (Loss) Attributable to Owner of the Parent	187,417	144,141	30%
Earnings Per Share (NTD)	13.35	10.38	29%
Gross Profit Margin	6.10%	6.27%	-18 bps
Operating Profit Margin	3.73%	3.16%	57 bps
Net Profit Margin	2.45%	2.62%	-18 bps
ROE	10.44%	8.79%	166 bps

Hon Hai Precision

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

2026 Q3 Financial Statements

2. Consolidated Balance Sheets

(NTD in millions)	2026.9.30	2026.6.30	QoQ	2025.9.30	YoY
Cash and Cash Equivalent	888,100	963,002	-8%	865,252	3%
Net Accounts Receivable	1,822,568	1,385,237	32%	1,252,497	46%
Inventory	1,507,485	1,370,073	10%	1,185,675	27%
Investments Accounted for Using the Equity Method	207,043	203,279	2%	189,781	9%
Property, Plant and Equipment	654,972	576,855	14%	491,835	33%
Total Assets	6,194,099	5,622,576	10%	4,894,455	27%
Accounts Payable	1,923,642	1,527,523	26%	1,380,883	39%
Bonds payable	319,922	294,708	9%	246,520	30%
Total Liabilities	3,991,301	3,502,989	14%	3,072,530	30%
Total Equity	2,202,798	2,119,588	4%	1,821,925	21%
Net Cash	-21,453	219,809	-110%	90,992	-124%
AR Turnover Days	48	46	2	49	-0
Inventory Turnover Days	47	50	-3	50	-4
AP Turnover Days	55	54	1	56	-1
Cash Conversion Cycle	40	42	-2	43	-3
Debt Ratio	64%	62%	2%	63%	2%

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

2026 Q3 Financial Statements

3. Consolidated Statements of Cash Flow

(NTD in millions)	2026.1.1~9.30	2025.1.1~9.30
Net Cash Flows from (Used in) Operating Activities	(125,723)	(49,536)
Net Cash Flows from (Used in) Investing Activities	(80,104)	(128,345)
Net Cash Flows from (Used in) Financing Activities	43,539	154,768
Capital Expenditures	(161,726)	(112,799)
Free Cash Flow (FCF) [1]	(287,449)	(162,335)

[1] Free Cash Flow = Net Cash Flows from (Used in) Operating Activities – Capital Expenditures

Hon Hai Precision

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

3Q26 Performance Review





Cloud and Networking Products

54%



Smart Consumer Electronics

29%



Computing Products

12%



Components and Other Products

5%

	Cloud and Networking Products		Smart Consumer Electronics		Computing Products		Components and Other Products	
QoQ	Guidance ↑	Actual ↑	Guidance ↑	Actual →	Guidance ↘	Actual ↘	Guidance →	Actual ↗
YoY	Guidance ↑	Actual ↑	Guidance ↑	Actual ↑	Guidance ↗	Actual ↗	Guidance ↗	Actual ↗	Guidance ↗	Actual ↑

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

2 4Q26 & FY26 Business Outlook

Hon Hai Precision

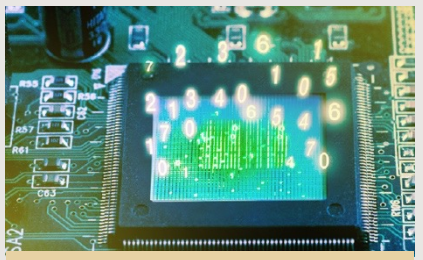
© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

4Q26 Outlook

	4Q26	Cloud and Networking Products	Smart Consumer Electronics Products	Computing Products	Components and Other Products
QoQ	↑	↗	↑	↘	↗
YoY	↑	↑	↑	↗	→

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

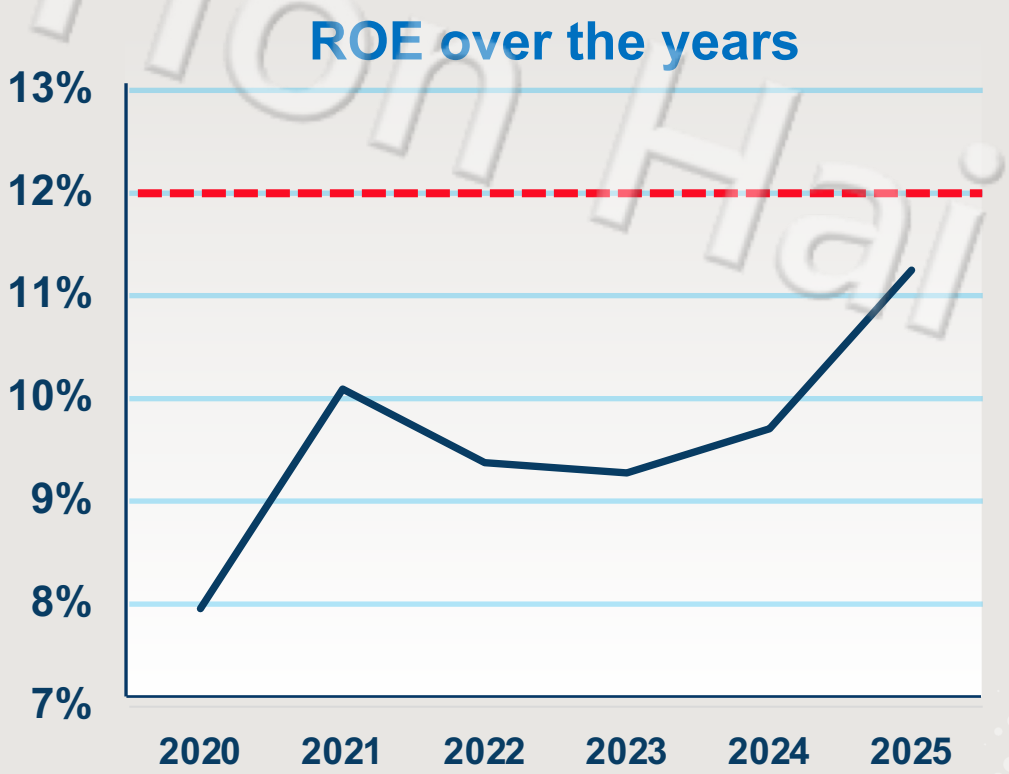
FY26 Business Outlook

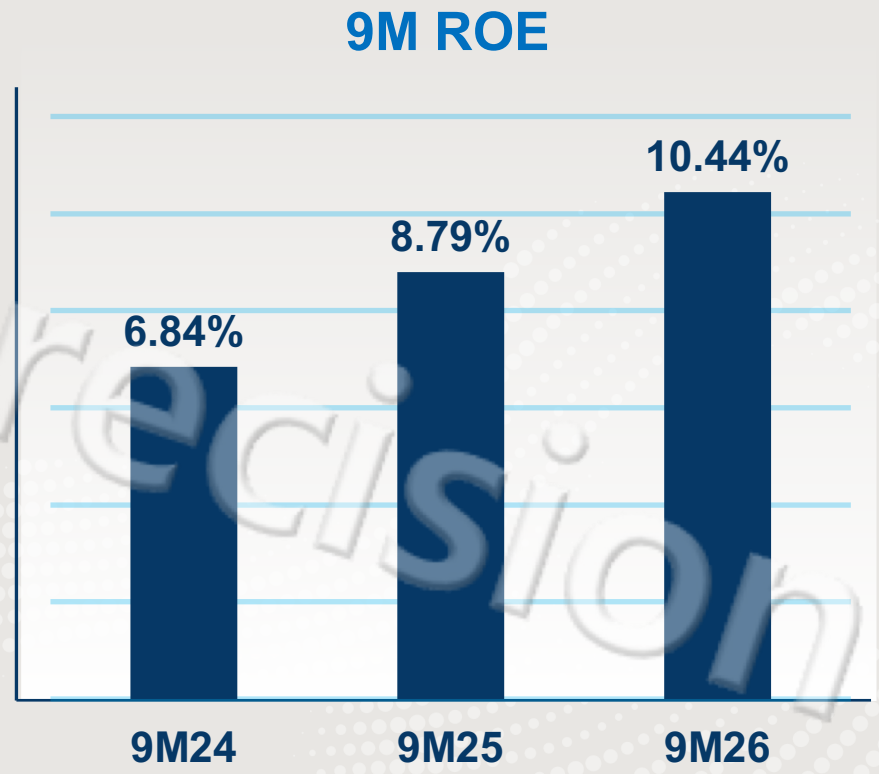
	FY26	Cloud and Networking Products	Smart Consumer Electronics Products	Computing Products	Components and Other Products
					
YoY 2026/8/12	↑	↑	↗	↘	→
YoY 2026/11/12	↑	↑	↑	↗	↗

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

Financial Highlights | Profitability continues to improve

- 9M26 ROE reached 10.44%, higher than 8.79% for the same period last year, moving toward the 12% target



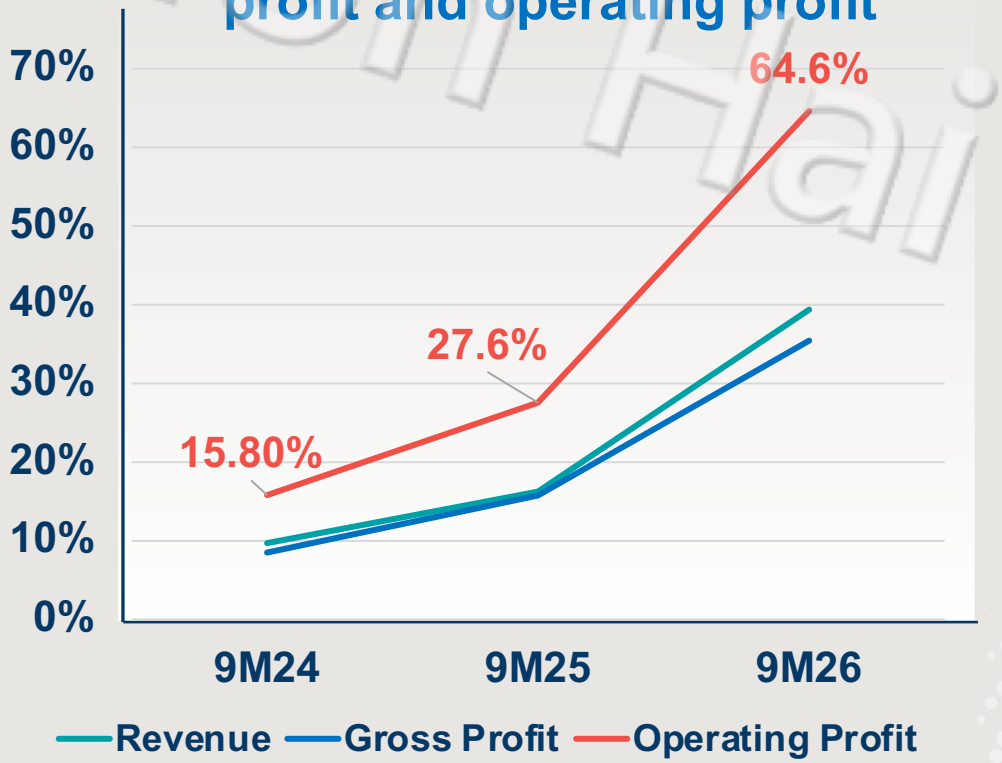


© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

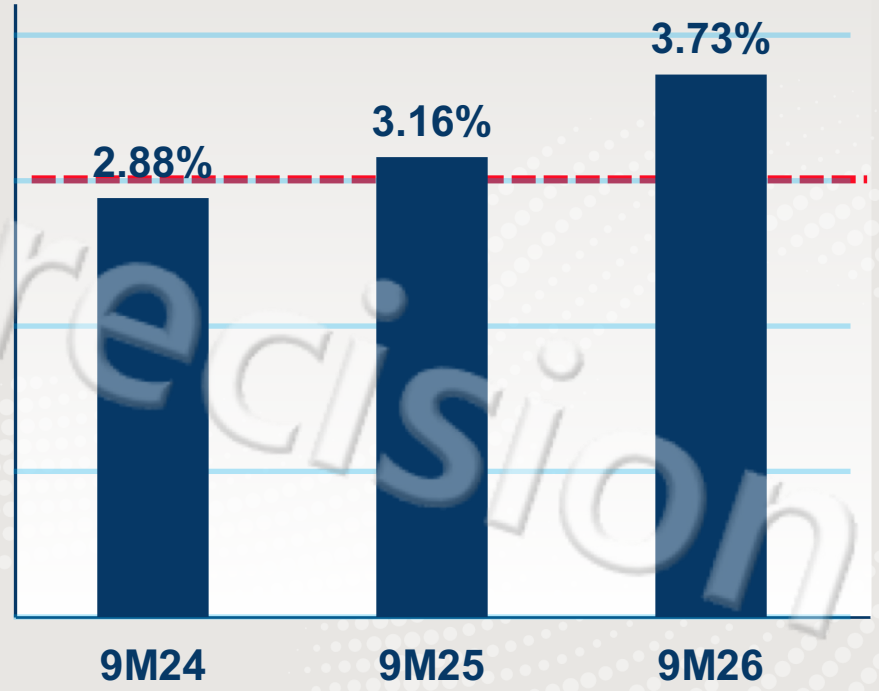
Financial Highlights | Profitability continues to improve

- 9M26 operating profit increased by 64.6% YoY, outpacing the 39.5% growth in revenue
- 9M26 operating profit margin reached 3.73%, exceeding the 3% target

Growth rate of revenue, gross profit and operating profit

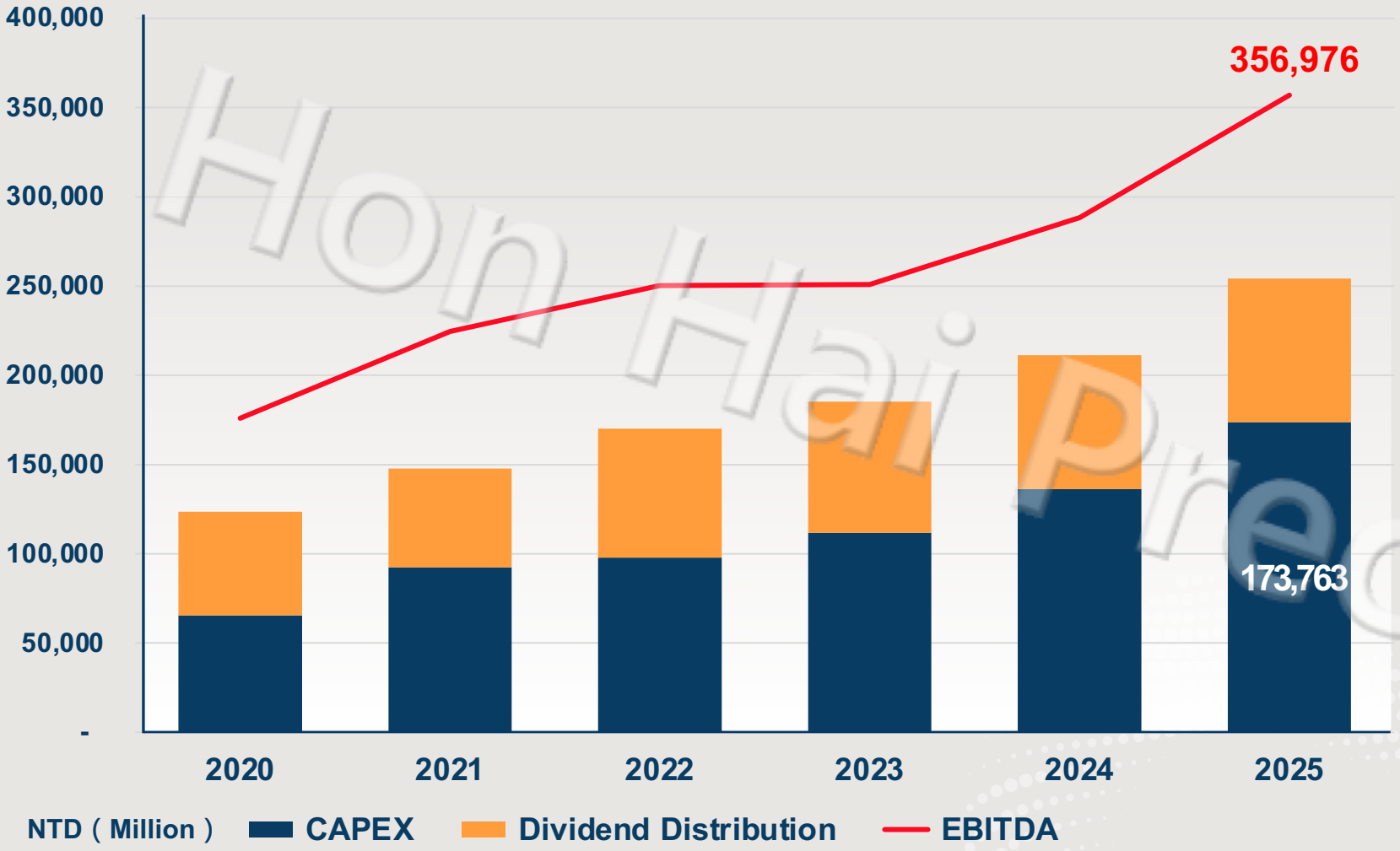


9M operating profit margin

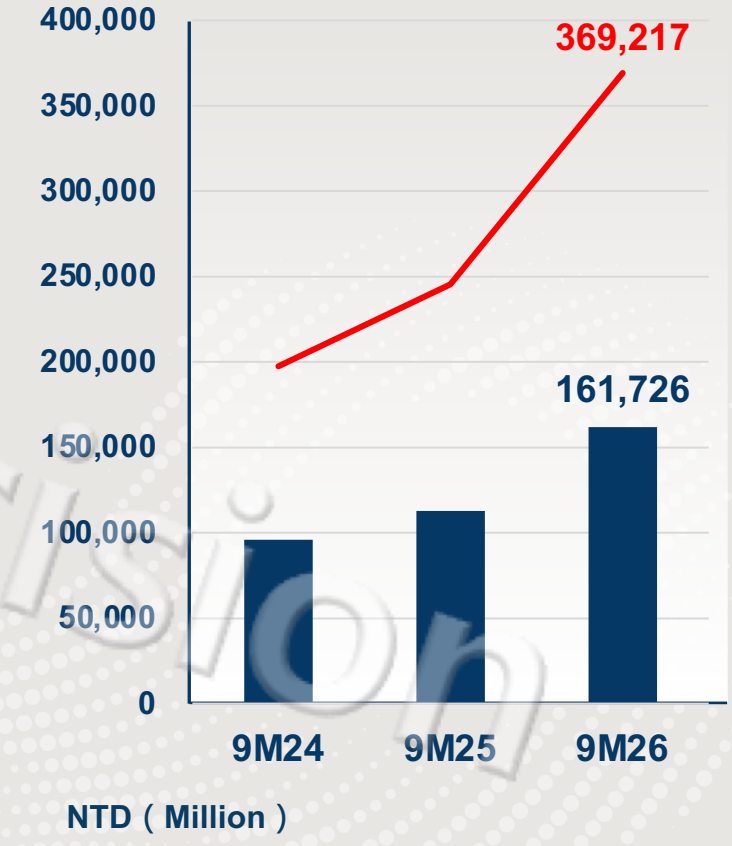


© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

Financial Highlights | EBITDA grew steadily



9M EBITDA & CAPEX



© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

3 FY27 Business Outlook

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

FY27 Business Outlook





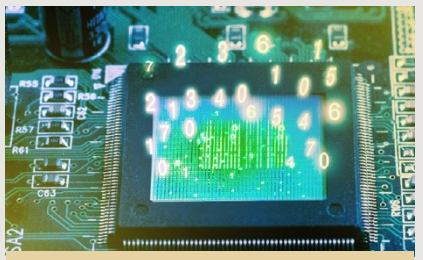
Cloud and Networking Products



Smart Consumer Electronics Products



Computing Products



Components and Other Products

Key Factors ▶ Component Supply | Geopolitics | Inflation | Monetary Policy

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

Core Strengths | Most highly integrated system design and manufacturing services

Annual NPI Projects

941

Engineers

122,000

Annual Global Patents

2,492

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

Core Strengths | Robust financial strength and flexible capital management

Long-term Funding Strategy

Sources of Funds

- Operating profits
- Mid- to long-term corporate bonds
- Other equity-related instruments

Uses of Funds

- CAPEX
- Cash Dividends
- Long-term Investments

D/A 64%

Robust Balance Sheet

Short-term Funding Strategy

Sources of Funds

- Borrowings
- Cash conversion cycle management

Uses of Funds

- Working Capital

Flexible Transaction Models

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

Core Strengths | Most comprehensive upstream-to-downstream vertical integration

≥50% Component Supply Capability

L1 - L3



L5



L6 - L7



L10



L11



L12

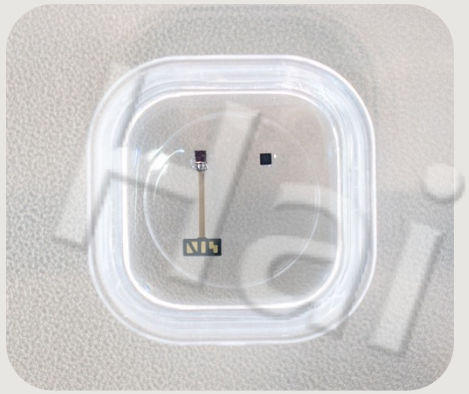


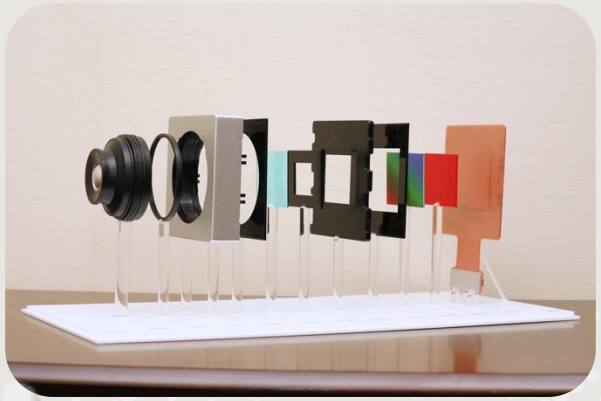
Hon Hai Precision

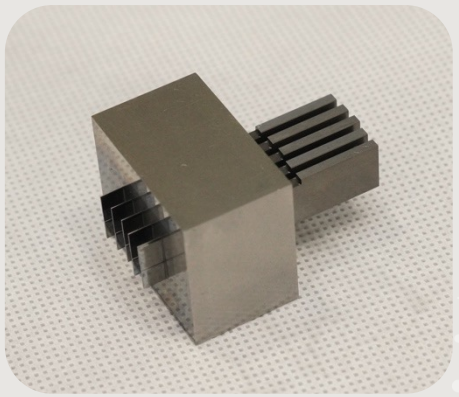
© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

Core Strengths | Ultra-precision manufacturing capability

1μm





© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

4 Major Business Development

Hon Hai Precision

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

AI Server Outlook

Strong AI Server Demand Outlook:

- **4Q26 AI Rack shipments:**
  High double-digit QoQ growth
- **4Q26 AI Server revenue:**
  QoQ increase
- **2027 AI Rack shipments:**
  High double-digit growth
- **2027 Diverse AI solutions & customer base:**
  Market share gains



Hon Hai Precision

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

3 Future Industries

Focusing on scalable markets to establish the next stage of growth momentum



Electric Vehicles

- Strategic Partnership: Acquired a 50% stake in Mitsubishi Electric Mobility, forming a strategic alliance in automotive equipment
- Overseas Customer Project: Customer unveiled EV model for AUS and NZ, with deliveries starting this year



Digital Health

- AI Healthcare: Introducing agentic AI and physical AI with medical centers
- Smart Laboratory: Completed laboratory automation with Taiwanese healthcare institutions
- Expanded Applications: Developing mobile nursing carts and advancing AI long-term care field validation



Robotics

- Manufacturing Deployment: In-house robots deployed on AI server production lines
- Robotics Intelligence Platform: Integrating data and AI model training to drive learning and optimization
- Robotics Industrialization: Established Futekang to accelerate mass production of embodied AI robots

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

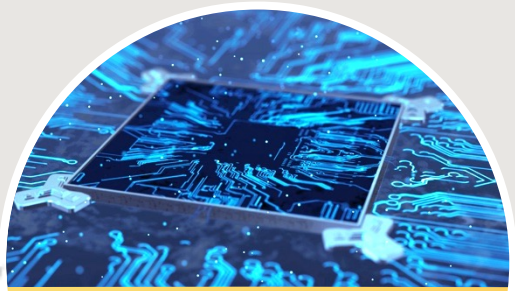
3 Core Technologies

Strengthen key independent technologies and increase product added value



AI

- AIDC: Partnering with NVIDIA on next-gen AI infrastructure in Asia-Pacific, first to introduce 800VDC
- Autonomous AI Models: Enhanced FoxBrain's understanding of local knowledge, ranking No. 2 in sovereign AI benchmark



Semiconductor

- Presence & Capacity: Building OSAT plants in India and France; 8-inch fab utilization near full capacity
- Technology & Products: SiC samples delivered to European OEMs for 800V platform; automotive MCU in mass production



Next-Gen Communications

- Satellite Technology: Second-gen Pearl twin satellites demonstrated inter-satellite link communication
- Product Integration: Covering communication modules, phased array antennas and terminals
- End-to-end Presence: Integrating key technologies across satellite bus and ground communications

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

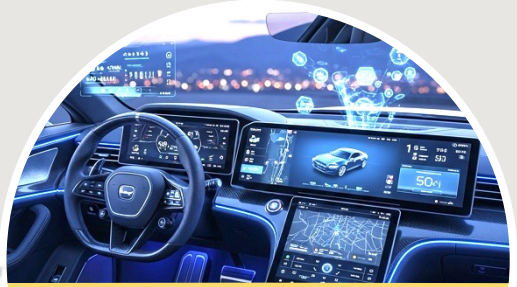
Progress in 3 Major Smart Platforms

To become a global leader among AI platform providers, driving a cross-industry intelligent ecosystem through hardware-software integration



Smart Manufacturing

- Platform Build-out: Genesis platform to be delivered by year-end; won an international AI innovation award, with trial operation planned for December
- On-site Application: AI agents accelerate production line deployment and improve efficiency



Smart EV

- Automotive Systems: EEA developed for a Middle East OEM customer has entered mass production preparation
- Platform Evolution: Integrating smart cockpit and driving to shorten AI model training cycles



Smart City

- Field Validation: CityGPT advancing 13 use cases in Taiwan
- Overseas Collaboration: Supporting Bac Ninh Province, Vietnam in launching a 5-year smart city development plan

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

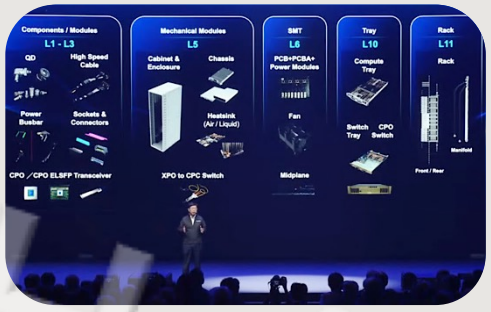
5 HHTD26 Hon Hai Tech Day

Hon Hai Precision

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

HHTD26 Highlights | Opening Keynotes







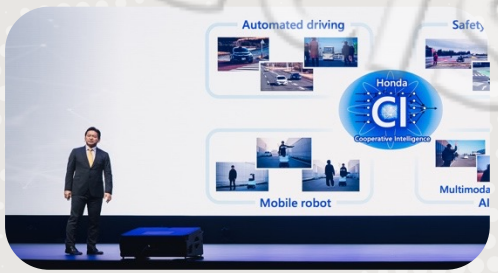














© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

HHTD26 Highlights | 9 Exhibition Zones, Record Number of Exhibits

- **321 exhibits, up 44% YoY**



















© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

HHTD26 Highlights | New EV Introduction



▲ MODEL K



▲ MODEL K+



▲ MODEL A+

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

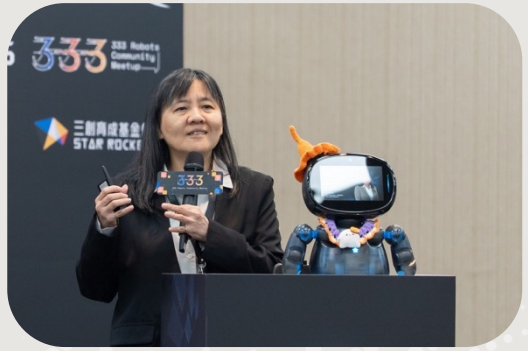
HHTD26 Highlights | NExT26 Forum

- Co-hosted sub-forums with Google, TechOrange, Morgan Stanley and 333 Community

















© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

HHTD26 Highlights | Technology Education Pavilion

- 5 exhibition zones, 15 career experiences













© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

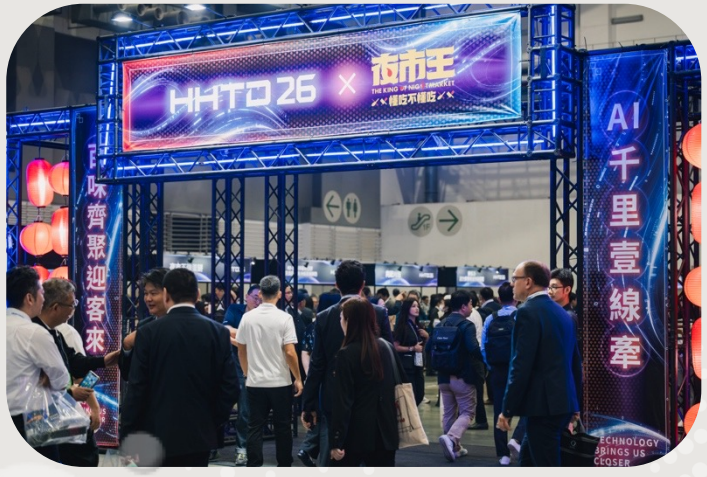
HHTD26 Highlights | New Partnerships



▲ Syntrend Watch Party



▲ EVA Air VIP Lounge



▲ Videoland "The King of Night Market"

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

6 Recap of Recent Major Events

Hon Hai Precision

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

Recent Major Events | Latest Operational Progress



Foxconn partners with Taiwan's three major energy storage service providers to build energy storage solutions



Foxconn expands AI footprint at OCP 2026, showcasing NVIDIA Vera Rubin platform innovations



FIT Tech Day 2026 focuses on AI-era optical communications, exploring "Light at Scale" with global industry leaders

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

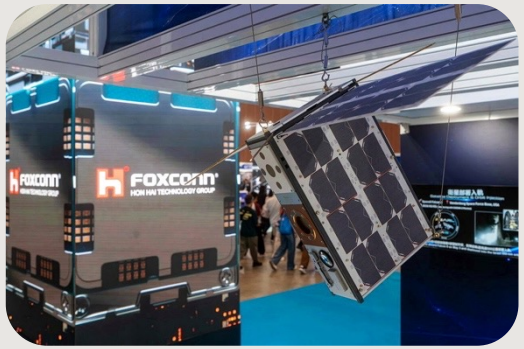
Recent Major Events | Latest Operational Progress



Announced investment in Kaohsiung Baipu Industrial Park to build a production base for next-gen key AI products



Partnering with Shiangbao to bring AI to long-term care, launching validation at three sites



Foxconn at TASTI 2026, showcasing next-gen space communication achievements



Helping Yunlin County build "Document Brain" smart services

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

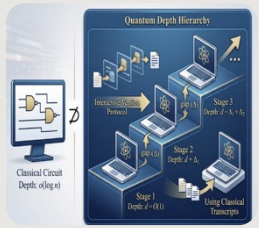
Recent Major Events | Awards

Technology Innovation



FIT wins Red Dot Design Award

FITOP modular design meets the high-speed transmission needs of AI data centers



FOCS 2026

Two quantum computing papers accepted at the top global conference, the only selection from Taiwan



2026 Future Tech Award

HHRI × NYCU terabit-scale silicon photonics technology, reaching a new CPO milestone

Leadership Recognition



2026 Excellence in PR Awards

Chairman Young Liu wins CEO Image Award



Most Influential Business Leader in Online Reputation

Chairman Young Liu recognized by the "2026 Online Reputation Star"



Fortune - 2026 Most Powerful Women in Asia

Chief Campus Operation Officer Kathy Yang named for second consecutive year

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

Recent Major Events | Awards & ESG Activities

Sustainability & Talent



CommonWealth Corporate Citizenship Award × Talent Sustainability Award

Dual recognition of Foxconn's sustainability performance



2026 TSAA Gold Award

"Satoyama School" wins Taiwan Sustainability Action Award



HR Asia Best Companies to Work for in Asia

Winning honors across four categories

ESG Activities



Group joins "Ocean Walker 2.0"

Combining technology and open data to advance ocean governance



Rooting AI Education

Hon Hai Education Foundation partners with NTNU to bring AI courses to high schools



2026 Hon Hai Scholarship

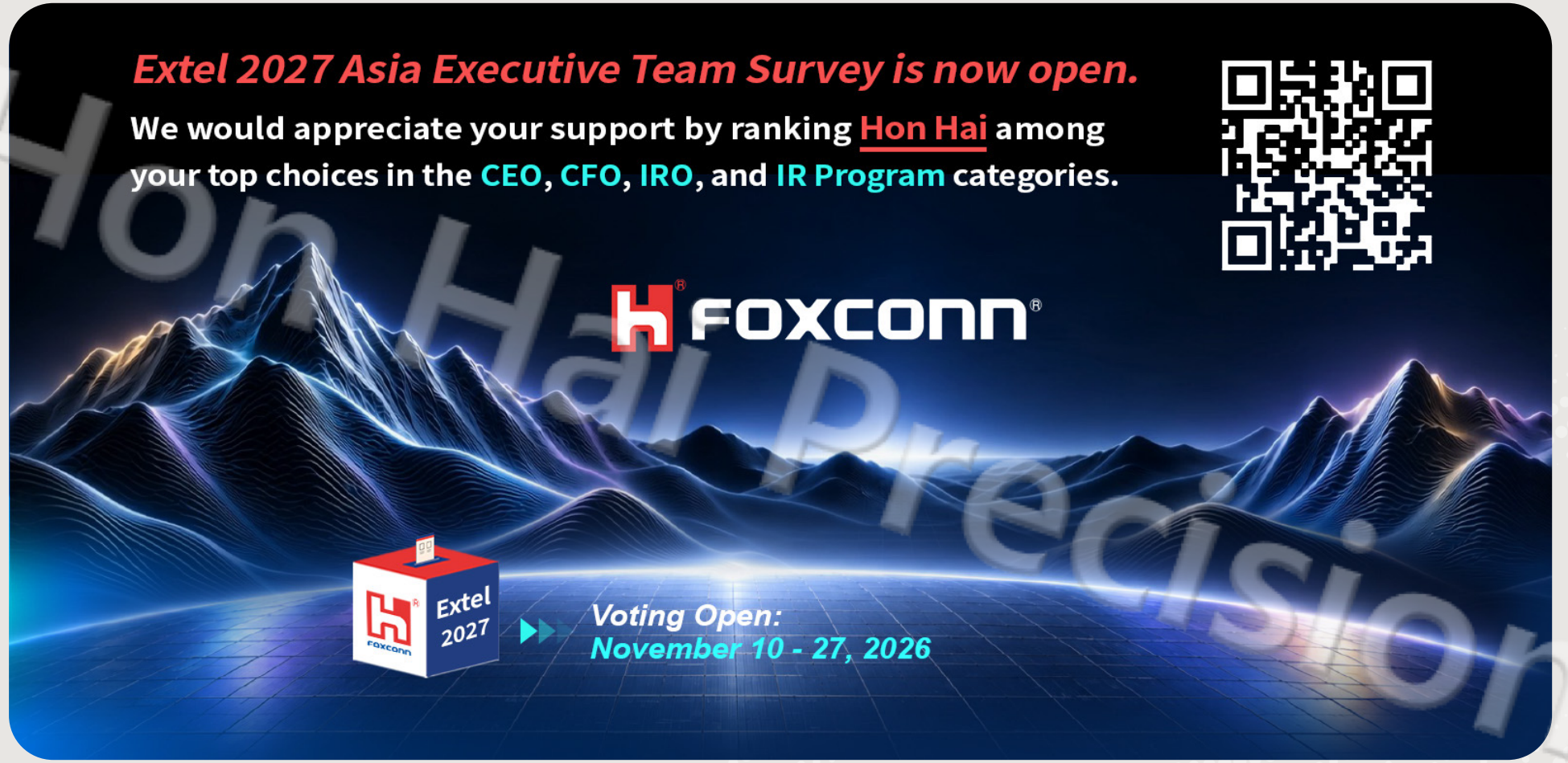
NT$50,000 per recipient to help young people pursue their dreams

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.

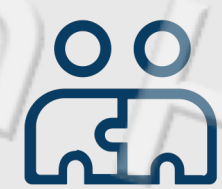
7 Q&A

Hon Hai Precision

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.



© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.



Share



Collaborate



Thrive

Hon Hai Precision

© 2026 Hon Hai Precision Industry Co., Ltd. All rights reserved.